# KWH ANNUAL REVIEW

YEAR 2017 The KWH Group is a company that has its roots both in the 1920s and the 1930s. The Group was established in 1984 when Oy Keppo Ab bought the remaining 50% of shares in Oy Wiik & Höglund Ab from the Wiik family. This was a logical development. Keppo had, in 1981, acquired 50% of the company from the Höglund family. Emil Höglund had been one of the founders of both companies and, therefore, there was a strong sense of community at management level between the companies, despite different business directions.

The major restructuring into an international industrial group in the technical chemical industry was mostly complete in 1992.

Major structural changes were made in the Group in that KWH Pipe and Uponor's infrastructure activities were merged in 2013. The new company, Uponor Infra Ltd, is consolidated in Uponor Corporation. The KWH Group owns 44.7% of the shares.

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# KWH-THE KNOWLEDGE COMPANY

WH's mission is to develop knowledgeintensive, highly focused and service-oriented niche operations. These niche operations must take into account the real conditions in the sector concerned and should be built up around unique products, processes or market positions that confer long-term competitive advantages. The operations in question are mainly business-tobusiness and internationally competitive.

The operations are based on traditional KWH sectors where we have a solid familiarity with the field, a solid strategic position and a strong sectoral presence. In so doing, KWH will be working within its framework as a diversified international industrial group whose core business is the manufacture of coated abrasives and plastic products and the provision of logistics services.



# HIGH EXPECTATIONS ACHIEVED

he KWH Group achieved the high expectations set for 2017. Turnover increased by 18%, and profits reached the record level we had been hoping for. All the business units, Mirka, Logistics and Invest, reported excellent growth. The KWH Group is now reaping the benefit of a successful product and services development approach in which we focus on the customer.

Despite investment in technical improvements through automation and robotization, the need for qualified personnel has increased. During the year, the workforce increased by around 230. Through continued active recruitment of key resources, as well as continued investment in staff development, we can ensure that we have the necessary personnel resources and expertise available to meet the demands of the business environment of the future, characterized by digitalization and rapid technical development.

#### The global economy is difficult to predict

Even though the political and geopolitical situations remain unstable, the global economy is in a strong phase of the economic cycle. For the moment, the economic climate appears to be good, but there are many hotspots which could rapidly have a negative impact. We can expect political concerns and increased risk of trade restrictions. In addition, the consequences of the central banks' careful steps towards a normalization of monetary policy are generating uncertainty about the sustainability of prosperity.

For an export-dependent company such as the KWH Group, it is essential to maintain competitiveness in the labour market in Finland. Our competitiveness has improved, partly because of the Competitiveness Agreement and partly because of the trend in labour costs in the most important competitor countries. At present, a shortage of labour appears to be a major threat and a limiting factor for economic progress in many countries.

#### Striving for constant renewal

All our business groups are planning for continued stable growth. The Group's substantial investment of EUR 53 million during 2017 is further proof of our strong belief in continuing growth in the future. The integration of the latest corporate acquisitions, the Italian company, CAFRO S.p.A. (Mirka) and the Polish company, Winkiel Sp.z o.o. (Prevex) will continue and strengthen development within Mirka and Prevex. Our long-term strategies are built on flexibility, constant renewal through dynamic innovation and readiness to transform our operation rapidly in response to the demands we face.

We expect organic growth to remain good, while we search out new complimentary operations which can be slotted in to one of our three core areas, Mirka, Logistics or Prevex. The KWH Group has the financial strength required to increase the rate of progress if new investment opportunities arise.



# KWH AT A GLANCE

The KWH Group is a Finnish family business with subsidiaries around the world. The Group has three divisions, which are organised by industry.







#### Mirka

Net, paper and film abrasives, electric and pneumatic power tools, polishing compounds and accessories, complete surface finishing solutions.
Superabrasive wheels and tools as well as microfinishing films for the precision industry.

18 subsidiaries and 4 branches worldwide. Production in Finland and Italy. Approximately 97% of the products are exported and sold in more than 100 countries.

#### **KWH Logistics**

**KWH Freeze (Cold Storage):** Cold storages in Vantaa and Inkoo, Finland.

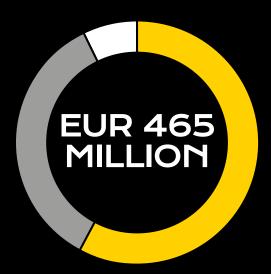
Port & Sea, Freight Forwarding and Industrial Services: port operations, freight forwarding, international transports, and industrial services; complete logistics solutions. Operates in Central Finland and on the west and south coast.

#### **KWH Invest**

Prevex: water trap systems for kitchen and bathrooms, and customer specified products. The market leader in Scandinavia for kitchen sinks. Factory in Uusikaarlepyy, Finland and in Poznań, Poland. Exports 90%.

#### Strategic holdings:

Uponor Infra Ltd, 44.7%: various plastic pipe systems.



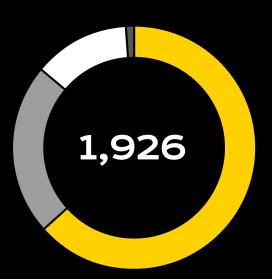
#### Turnover

Turnover EUR 271 million Share of Group Turnover 58%

KWH Logistics Turnover EUR 161 million Share of Group Turnover 35%

#### **KWH Invest**

Turnover (Prevex) EUR 34 million Share of Group Turnover 7%



#### Personnel

#### Mirka

Personnel 1,223 Share of Group Personnel 63%

#### **KWH Logistics**

Share of Group Personnel 23%

#### **KWH Invest**

Personnel (Prevex) 252 Share of Group Personnel 13%

**KWH-yhtymä** Personnel 12 Share of Group Personnel 1%

All of our business groups were able to utilize the upturn of the economy: they performed well, and succeeded in strengthening their leading market positions in their sectors. A purposeful niche approach, energetic innovation and an active renewal policy are key factors also in ensuring corporate success in the future.

The Group's financial position is strong, with an equity ratio of 81%, excellent solvency and a balance sheet total of EUR 541.3 million.

At the end of the year, the Group had 1,994 (1,767 year 2016) employees.

#### **PROFIT IMPROVEMENT**

### YEARS OF STRONG DEVELOPMENT

| KWH  | 2017  | 2016  | 2015  | 2014  | 2013  |
|--|-------|-------|-------|-------|-------|
| CONSOLIDATED INCOME STATEMENT                        |       |       |       |       |       |
| Turnover   |       |       |       |       |       |
| Finland. EUR million                                 | 174.5 | 141.8 | 126.9 | 150.2 | 144.8 |
| Exports from Finland. EUR million                    | 212.4 | 189.1 | 173.9 | 158.4 | 140.5 |
| Foreign Operations. EUR million                      | 82.7  | 68.4  | 67.6  | 59.1  | 56.3  |
| TOTAL. EUR MILLION                                   | 465.0 | 394.7 | 364.4 | 364.1 | 337.7 |
| Salaries. Wages and Social Charges. EUR million      | 113.8 | 98.7  | 97.1  | 93.3  | 86.5  |
| Depreciation and Impairment. EUR million             | 25.0  | 24.0  | 22.2  | 21.1  | 20.4  |
| Operating Profit. EUR million                        | 63.0  | 48.1  | 40.1  | 37.3  | 30.0  |
| Financing Items. EUR million                         | 3.5   | 1.1   | 2.1   | 2.0   | 2.2   |
| Profit before Taxes. EUR million                     | 59.4  | 47.1  | 38.1  | 35.2  | 27.8  |
| Taxes according to the Income Statement. EUR million | 11.5  | 10.7  | 8.7   | 7.9   | 6.3   |
| Profit for the Financial Year. EUR million           | 47.9  | 36.3  | 29.4  | 27.3  | 25.9  |
| CONSOLIDATED BALANCE SHEET                           |       |       |       |       |       |
| Non-current Assets. EUR million                      | 323.0 | 290.8 | 277.4 | 264.7 | 261.9 |
| Inventories. EUR million                             | 50.2  | 46.0  | 46.3  | 47.4  | 44.1  |
| Receivables. EUR million                             | 72.9  | 57.3  | 54.1  | 66.4  | 61.3  |
| Cash in Hand and at Bank. EUR million                | 95.2  | 94.9  | 75.5  | 49.6  | 49.5  |
| Shareholders' Equity. EUR million                    | 438.8 | 396.9 | 367.4 | 343   | 324.1 |
| Liabilities. EUR million                             | 102.5 | 92.1  | 85.9  | 85.2  | 92.6  |
| Net interest-bearing Liabilities. EUR million        | -76.5 | -73.5 | -54.0 | -41.2 | -33.5 |
| Balance Sheet Total. EUR million                     | 541.3 | 489   | 453.3 | 428.2 | 416.8 |
| RATIOS   |       |       |       |       |       |
| Change in Turnover. %                                | 18    | 8     | 0     | 8     | 8     |
| Exports and Foreign Operations. %                    | 63    | 65    | 66    | 60    | 58    |
| Share of Group Turnover                              |       |       |       |       |       |
| Mirka. %   | 58    | 61    | 64    | 57    | 56    |
| KWH Logistics. %                                     | 35    | 33    | 31    | 38    | 39    |
| KWH Invest and others. %                             | 8     | 7     | 5     | 5     | 5     |
| Return on Capital Employed. %                        | 14    | 12    | 10    | 10    | 9     |
| Return on Shareholders' Equity. %                    | 12    | 10    | 8     | 8     | 8     |
| Equity Ratio. %                                      | 81    | 81    | 81    | 80    | 78    |
| Gearing. %   | -17   | -19   | -15   | -12   | -10   |
| OTHER INFORMATION                                    |       |       |       |       |       |
| Gros Investments. EUR million                        | 52.7  | 39.4  | 35.4  | 31.5  | 38.0  |
| Net Investments. EUR million                         | 52.4  | 37.4  | 34.7  | 29.3  | 37.8  |
| Average Number of Personnel                          | 1,926 | 1,729 | 1,652 | 1,631 | 2,090 |
| of which abroad                                      | 596   | 477   | 412   | 398   | 716   |
| Turnover per Employee. EUR 1.000                     | 241   | 228   | 221   | 223   | 209   |

| CALCULATION OF FINANCIAL RATIOS                                   |      |   |      |  |  |
|---|------|---|------|--|--|
| RETURN ON CAPITAL EMPLOYED  |      | EQUITY RATIO  |      |  |  |
| profit before taxes + interest and other financial expenses       | x100 | shareholders' equity + minority interest                | x100 |  |  |
| balance sheet total - non-interest-bearing liabilities in average |      | balance sheet total - advances received                 |      |  |  |
| RETURN ON SHAREHOLDERS' EQUITY                                    |      | GEARING   |      |  |  |
| net profit  | x100 | interest-bearing liabilities - cash in hand and at bank | x100 |  |  |
| shareholders' equity + minority interest in average               |      | shareholders' equity + minority interest                |      |  |  |

Turnover Eur 465 Million
Operating Profit Eur 63 Million
Investments Eur 53 Million
Personnel 1,926
Equity Ratio 81%



Left to right:

Stefan Sjöberg

Joachim Rännar

Operations Director

Theo Sakalis

VP sales, Precision Industry

Olav Hellman

Nina Nyman Marketing Director

Mats Sundell

R&D Director, Deputy Chief Executive

Jan Torrkulla

Production Director

Simon Bloxham

VP Sales, Surface Finishing



2017 was a historic year for Mirka in many ways. The year was noteworthy for strong growth and organizational change, as well as a new business unit which began through a corporate acquisition. The success of the year was also reflected in profit growth and increased market shares.

Mirka Ltd is a world leader in surface finishing technology and offers a broad range of groundbreaking sanding solutions for the surface

#### RECORD YEAR AND NEW BUSINESS UNITS

# ORGANIZATIONAL CHANGE ENSURES RAPID GROWTH

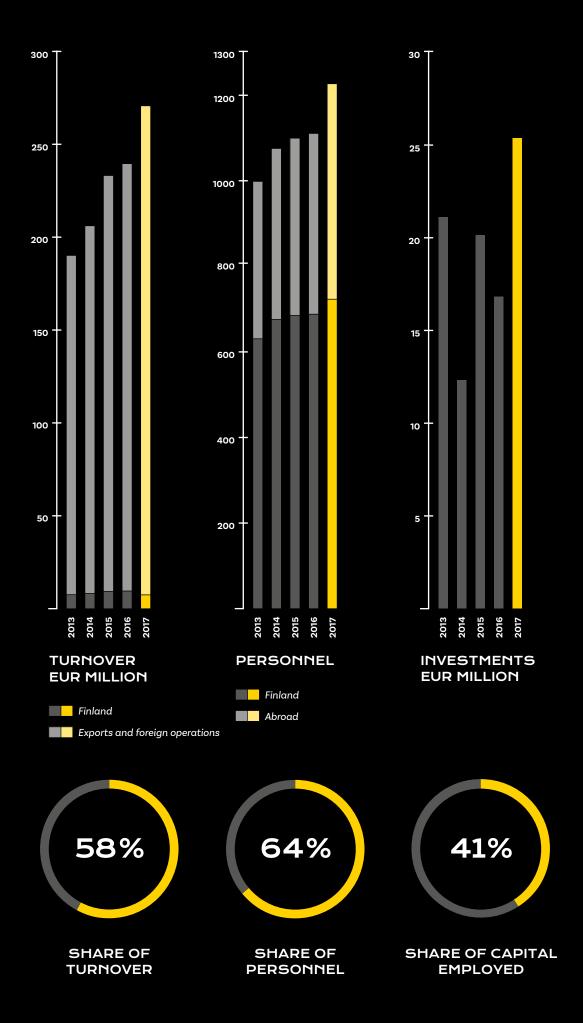
THE ACQUISITION OF CAFRO S.P.A OPENS NEW OPPORTUNITIES AND BROADENS THE PRODUCT RANGE

finishing and precision industry. Our vision is to reach a market position, where customers and stakeholders see us as a market leader and a highly responsible company that drives innovation in our core business sectors. The operation focuses on our customers' needs and on close co-operation with our customers. Thanks to continuous development and our global sales network, we can serve our customers by offering them a broad product range, which includes high-quality sanding and polishing products as well as innovative tools.

Our business units serve the automotive, wood and marine industries, where our typical customers include manufacturers of wooden products, bodyshops, vehicle manufacturers and subcontractors to the automotive industry. Mirka's products and solutions also serve the

construction and decoration sectors, as well as the composites industry. Our newest innovations also provide solutions for precision industries in the form of diamond and boron nitride tools, as well as microfinishing film products.

| MIRKA                             | 2017  | 2016  | 2015  | 2014  | 2013  |
|-----------------------------------|-------|-------|-------|-------|-------|
| Turnover, EUR million             | 271.4 | 239.7 | 233.3 | 206.2 | 190.2 |
| Change, %                         | 13    | 3     | 13    | 8     | 8     |
| Exports and foreign operations, % | 97    | 96    | 96    | 96    | 96    |
| Share of group turnover, %        | 58    | 61    | 64    | 57    | 56    |
| Investments, EUR million          | 25,3  | 16.8  | 20.1  | 12.3  | 21.8  |
| Personnel                         | 1,223 | 1,108 | 1,096 | 1,072 | 995   |



#### Strong growth in all market areas

In 2017, Mirka's global growth was significantly stronger than the industry average. Our sales have grown exceptionally well, particularly in the EMEA area (Europe, the Middle East and Africa) where we gained market share. The positive trend in the EMEA area reflects the sharp growth in demand for electrical sanding tools. In the Middle East, we grew more slowly than in the other countries in the EMEA area, due both to the general market situation and the trend in oil prices. In the Asia-Pacific Region, we also succeeded in taking market share, despite challenging competition and changed market structures. In North and South America, our sales have also performed better than in the previous year, even though the slow growth in the car market is reflected in results. The downside of having a global business operation is that exchange rate fluctuations have had a negative impact on our results.

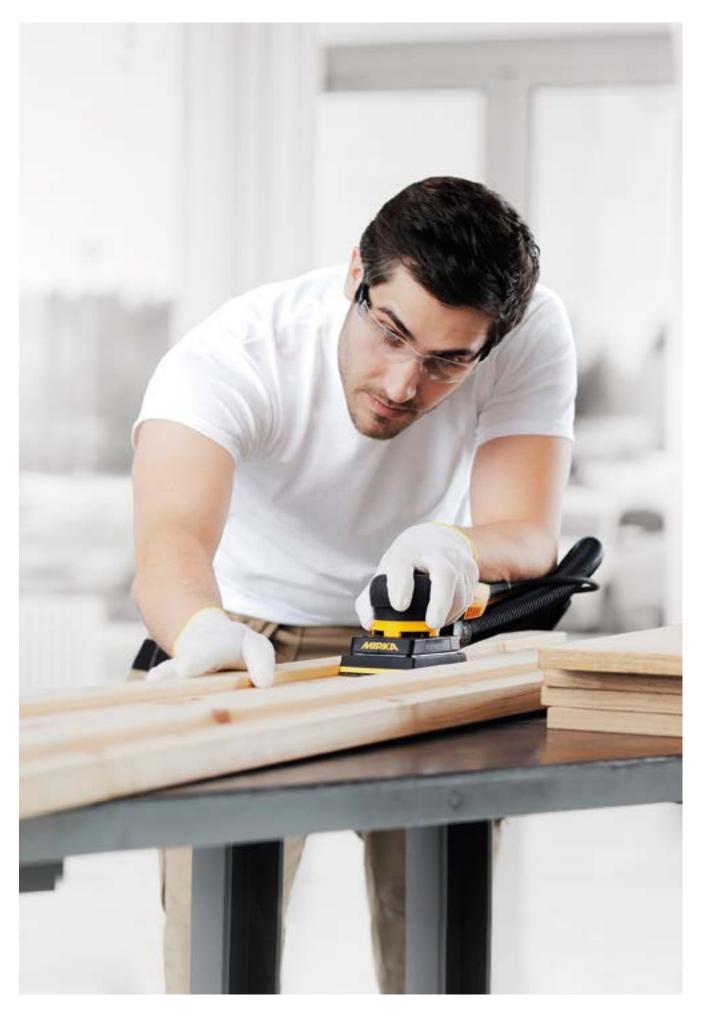
#### Organizational change ensures future growth

Rapid and strong growth, new business areas and changes in global markets demand that the business becomes more flexible and reacts more quickly. In 2017, we implemented the largest organizational change in our history.

Mirka has had small-scale commercial operations in the precision industry for several years, but a traditional organizational structure and a limited product portfolio have hindered growth. Thanks to the new dynamic organizational structure, we are now in a position to develop this business area further. The acquisition of CAFRO S.p.A in June 2017 will also open new doors in the precision industry. CAFRO is a leading manufacturer of Diamond and CBN (Cubic Boron Nitride) wheels as well as PCD (Polycrystalline Diamond) and PCBN (Polycrystalline CBN) tools. The acquisition of CAFRO is a corner stone in the portfolio we are now building in the area of precision grinding.

Digitalization provides new tools for our customers and helps us streamline our operation. In 2017, we launched the myMirka mobile app which users can connect to their Mirka sanders via Bluetooth. The app enables users to measure the machine's vibration levels in real time and to carry out the warranty registration quickly and smoothly. Through the myMirka platform, it is also possible to purchase additional services. Mirka's digital development also opens new opportunities for customer service and data analysis.







#### New innovations win plaudits

In 2017, we launched several innovations for dust-free sanding. The range of sanders has been supplemented with the Mirka® DEOS electric orbital sander which was launched in the spring. The tool was developed and is manufactured in Finland, and has been awarded the key flag symbol by the Association for Finnish Work. It is unique due to its light weight, compact size and ergonomic design. On the pneumatic side, we launched the Mirka® AP angle polisher, and the Mirka® RPS, a combined polisher and sander.

Our power tools, which are well-known for their innovative design, excellent performance and intelligent features, have once again won international acclaim. The Mirka® AOS-B cordless sander won the Red Dot Design Award for 2017. Ergonomics was the key factor in the design of this tool, the smallest battery-driven sander on the market. The Mirka® LEROS, the lightest wall



and ceiling sander on the market, was introduced in the autumn, and has also gained favourable notice. It was nominated for the Innovation Awards 2017 at the Batimat building and remodelling fair in Paris.



#### Continuous improvement is part of our culture

Continuous improvement is part of Mirka's culture, and a natural component of our business operation. This can be seen in the development of production processes and our close collaboration with our customers, as well as in our innovative product development. In 2017, a unique production line came on stream at our factory in Oravais. This enables a number of work stages to be combined, increasing the efficiency of the manufacturing process.

Our commitment to continuous development is also reflected in Mirka's dedicated efforts to improve occupational health and safety. Our goal is to achieve zero accidents in all our operations. Mirka has in particular focused on preventive measures by increasing employees' knowledge and awareness of safety at work and by improving safety at workstations and machines. The determined work towards zero accidents has generated results. In 2017 the Finnish Zero Accident Forum awarded occupational safety level classifications to its member workplaces that had invested in the continuous improvement of their occupational safety. Mirka achieved classification level three which means that the standard of occupational safety in the company is heading for the world's forefront.

#### Values and goals in focus

Our historic year was also reflected in the number of employees. In 2017, over 100 new employees were added to our workforce. Consequently, a training programme was implemented for all employees in which they had the opportunity to participate and discuss our values and our culture.

We also carried out a job satisfaction survey of all Mirka's employees in Finland in 2017. The survey showed that our personnel are satisfied, our goals and values are appreciated and many of our employees want to play their part in influencing the future of the workplace.

#### More streamlined operations

Over the past year, Mirka's strong global presence has led to a record performance. In 2017, we implemented the largest organizational change in our history, and achieved record growth. In addition, we launched new business areas. In 2018, our focus will be on further developing our operations in line with the new structure. The global market situation is stable, but it is exposed to rapid change. In addition, Asia's role in world trade is constantly increasing. In 2018, we will launch several new solutions for the precision and surface finishing industries. The growth forecast is strong, and our aim is to identify new synergies between traditional and new business segments.

# KWH LOGISTICS



#### Left to right:

**Joakim Laxåback** Managing Director, M. Rauanheimo, Adolf Lahti Yxpila, Otto Rodén, A. Jalander, Kiinteistö Oy Port Handling

#### Hannu Uusi-Pohjola

Head of Division

#### Markku Mäkipere

Managing Director, Stevena, Moonway

#### Peter Lång

Managing Director, KWH Freeze

#### Bernt Björkholm Director, Freight Forwarding

#### Jari Vuontela

Administrative Director, Moonway

#### Sakari Mäki-Fränti

Managing Director, Blomberg Stevedoring, Vaasa Stevedoring

#### Taru Gammelgård

Business Control, KWH Logistics





# PARTNER IN LOGISTICS

COMPREHENSIVE SOLUTIONS, QUALITY AND FLEXIBILITY

TAILORED SERVICES

BASED ON

CUSTOMERS' NEEDS

WH Logistics is one of the largest players in logistics in Finland, with wide-ranging and multifaceted expertise. Through our qualitative operation focusing on innovation and safety we have succeeded in winning our customers' confidence.

With the support of the financially sound KWH Group, we have the resources to construct qualitative, competitive holistic solutions for logistics, which minimise the total costs of the supply chain.

Our operations are divided into four business units; Cold Storage, Port & Sea, Freight Forwarding and Industrial Services.

| KWH LOGISTICS              | 2017  | 2016  | 2015  | 2014  | 2013  |
|----------------------------|-------|-------|-------|-------|-------|
| Turnover, EUR million      | 161.3 | 128.9 | 114.4 | 138.1 | 132.5 |
| Change, %                  | 25    | 13    | -17   | 4     | 20    |
| Share of group turnover, % | 35    | 33    | 31    | 38    | 39    |
| Investments, EUR million   | 22.1  | 10.1  | 7.6   | 15.2  | 14.2  |
| Personnel                  | 440   | 411   | 417   | 420   | 400   |

#### QUALITY AND THE ENVIRONMENT

KWH Logistics quality system is based on ISO-9001, the environmental system on ISO-14001 and the work environment system on OHSAS-18001 standards. The operations in all KWH Logistics companies are controlled by certified systems. In addition, Backman-Trummer and Blomberg Stevedoring have been granted AEO status (Authorised Economic Operator) by the Finnish Customs.

Maintaining a high level of quality remains essential, as this has a major influence on the ability to optimize overall costs in customers' supply chains.

#### PERSONNEL

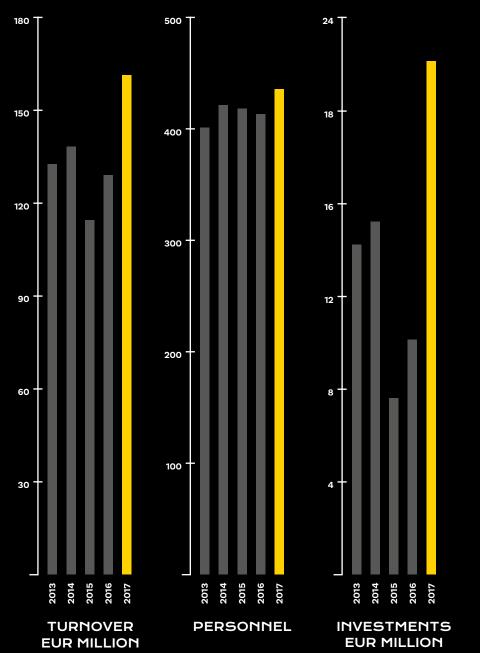
The division had, on average 440 employees. Cold Storage employed 79, Port & Sea 268, Industrial Service 50 and Freight Forwarding and Backman-Trummer's administration had 43 employees.

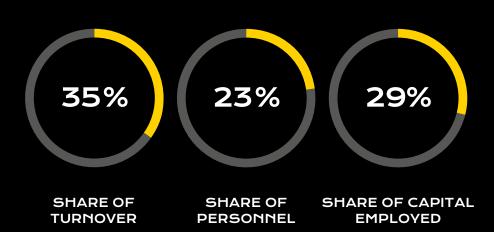
#### INVESTMENT

Investment by KWH
Logistics increased to EUR
22.1 million. The largest
investments were the
expansion of KWH Freeze's
cold store in Vantaa,
Rauanheimo's investments
at Vuosaari in Helsinki and
Blomberg Stevedoring's
new bulk warehouse in
Vaasa.

#### THE OUTLOOK FOR 2018

The outlook is positive, and the quantities of goods are expected to increase.







#### PAGE 24 COLD STORAGE

Cold and chilled storage facilities and related handling services for foodstuff.

KWH Freeze Ltd

#### PAGE 26 PORT & SEA

Port operations and related logistics solutions for both bulk and unitized goods as well as for project cargo.

- Oy Blomberg Stevedoring Ab
- · Oy M. Rauanheimo Ab
- Stevena Ou
- Oy Otto Rodén Ab
- A. Jalander Oy
- Vaasa Stevedoring Oy

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#### PAGE 28 FREIGHT **FORWARDING**

Global logistics solutions by different modes of transportation and related valueadding services.

- Oy Backman-Trummer Ab
- Oy Moonway Ab

#### PAGE 29 INDUSTRIAL **SERVICES**

Handling, storage, and transport of goods, construction excavation, workshop for heavy machinery, in-plant service logistics and other related operations.

Oy Adolf Lahti Yxpila Ab

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# COLD STORAGE

#### KWH Freeze — Vantaa and Inkoo

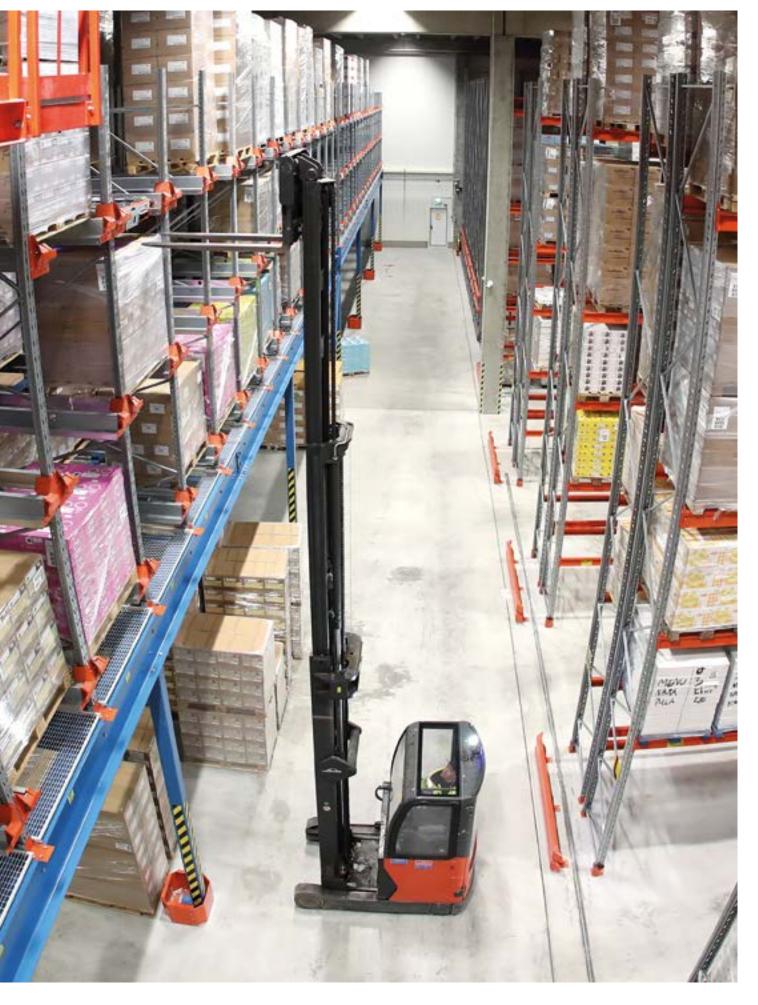
KWH Freeze is Finland's leading cold store company. The operation is largely focused on services for the foodstuffs sector in the form of customised cold storage solutions. As a result of a systematic development effort, KWH Freeze is able to offer its customers the most efficient link in the logistics chain for frozen foods.

KWH Freeze's largest customer group are Finland's leading fresh produce wholesalers, food producers and importers. The operation is monitored using quality, food safety and environmental systems, which are certified under the ISO 9001, ISO 22000 and ISO 14001 standards.

The degree of utilisation of the company's storage space rose in comparison with the preceding year and overall volumes of goods handled increased. Sales rose by 9.3% to EUR 19.7 million.

KWH Freeze's long-term strategy is to expand its storage capacity in line with the expanding market and increasing demand, and to be its customers' primary partner in the industry. The outlook for 2018 is positive.







# PORT & SEA

#### M. Rauanheimo — Kokkola, Hamina-Kotka, Helsinki and Pori

Rauanheimo's operations consists of stevedoring, freight forwarding and customs clearance at the ports of Kokkola, Vuosaari, Tahkoluoto, Hamina and Kotka.

Rauanheimo reports a year of solid growth and excellent profitability. The favourable profitability trend that the company has shown over the past ten years has generated possibilities for further growth and additional acquisitions in growth areas.

The new operation at the port of Vuosaari is now fully operational and performing above expectations. Growth in 2017 was largely due to iron ore from Russia and new goods flows in the port of Vuosaari.

A number of new agreements were signed during the year, which further strengthen the opportunities for growth over the next few years. These included an agreement for the provision of logistics solutions at the port of Tahkoluoto.

A new agreement was also signed with the forestry industry relating to the handling of timber and cellulose through the port of Vuosaari in Helsinki.

The flow of goods from Russia via the port of Kokkola increased by around 22%. At the beginning of the year, railway transports from Russia to Kokkola and Raahe commenced. To facilitate development in Russia, a new office was opened in central Moscow.

The operating profit for 2018 is expected to exceed the outcome for 2017. The base of the operation will continue to consist primarily in handling products to and from local industrial

companies, mining and forestry products and Russian transit goods.

#### Otto Rodén — "Rodén Shipping" — Kokkola

Rodén Shipping offers customised port operator and factory services in Kokkola. The company has years' experience of handling bulk products and chemicals. In Kokkola, it offers stevedore services and internal transports between the port and the large industrial estate, as well as some goods handling at production plants. Rodén Shipping develops niche operations aimed at demanding goods classes such as feed phosphates, fertiliser, potassium sulphate, ammonia and phosphoric acid.

During the year, a total of 712,000 tonnes of goods were handled in the port, an increase of around 8%. Sales fell by 4%. The main reason for this was an internal allocation of the factory services with the sister company. Profitability was good, but due to the allocation it was somewhat below that of the previous year.

#### A. Jalander — Kokkola

Jalander offers ship clearance services in the Port of Kokkola. The company's good contacts with the authorities, principals and operators ensure that the company can provide excellent and flexible services 24/7. The concept includes the services that the shipping company and the ship require, as well as the preparation and distribution of public information and documentation.

Jalander's customers consist primarily of shipping companies which carry the products of local industry. In recent years, the flow in volume has been stable with around 200 ship calls per year.

#### Blomberg Stevedoring — Vaasa, Kalajoki and Kristiinankaupunki

Blomberg Stevedoring carries out stevedoring and warehousing operations in the ports of Vaasa, Kalajoki and Kristiinankaupunki. The single largest product group is raw materials for the fodder industry, in which Blomberg Stevedoring is the largest player in Finland. Another important and growing part of the operation is project and breakbulk traffic, as well as pulpwood and raw materials for bioenergy production.

In 2017, a new warehouse with a total area of 3,600 m<sup>2</sup> was built in Vaasa. Blomberg Stevedoring also invested in a 1,600 m<sup>2</sup> warehouse in Kalajoki,

and acquired a mobile material handling machine. Skilled personnel is an essential requirement for an efficient and safe operation. In recent years, particular attention has been given to occupational safety at the ports and improvements have been made. As proof of this, Blomberg Stevedoring was awarded an occupational safety certificate.

Traffic in all ports in which Blomberg Stevedoring operates is expected to increase over the next few years. The conditions for growth are good. The positive response from customers is the best recognition of a successful operation.

#### Stevena — Naantali, Hanko, Turku and Uusikaupunki

For Stevena, 2017 was a year of strong growth. Sales increased to almost EUR 14 million. Stevena set a new record in the quantity of goods handled, 3.4 million tonnes, and the number of ship calls was around 1300. The organisation was streamlined to enable it to respond more effectively to customers' needs, and to requirements on the current operation.

In recent years, Stevena has become one of the most significant port operators for unitised goods traffic in Finland. The business benefited in 2017 particularly from increased roro traffic in Uusikaupunki, and from a new customer in Hanko.

A positive trend was also noted in Turku and Naantali, which are more traditional operating areas for Stevena. The operation grew through new customers and increased warehouse capacity.

The outlook for 2018 is positive. The premises on which the operation is based have been actively developed, so that Stevena is fully prepared to handle substantially increased goods volumes and also to respond to the demands of its growing customer base.

#### Vaasa Stevedoring — Vaasa

Vaasa Stevedoring specialises in renting of small machines, aerial platforms and scaffolding in the Vaasa area. The customer base consists largely of small construction companies and individuals.

The excellent and flexible service, in combination with modern machinery, has resulted in satisfied customers. Vaasa Stevedoring's progress has been stable over recent years, and the typical cyclical fluctuations which characterise the construction sector have not had any noticeable impact on the operation volumes.



# FREIGHT FORWARDING

#### Backman-Trummer — Vaasa and Kokkola

Thanks to efficient, high-quality and competitive logistics solutions, Backman-Trummer has performed well over the past year, despite fierce competition.

Backman-Trummer has strengthened its strategic position, partly by constructing a shortsea terminal at Vaskiluoto, Vaasa. This terminal is a vital link in Backman-Trummer's competitive and environmentally-friendly logistics solutions, undertaking appropriate assignments for sea transport and thereby reducing the load on the road network and raising traffic safety on the public highway.

Backman-Trummer's competitiveness is based on customised, innovative and customer-specific logistics solutions. The company is actively and continuously developing its logistics products jointly with its customers and partners. Local knowledge, international collaboration networks and tailored logistics solutions have created the conditions for the growth enjoyed in the recent past.

#### Moonway — Turku

Oy Moonway Ab operates on the global tank container market, with continental Europe as the focal point of operations. The company's special area is bulk container freight, liquids as well as powders.

Moonway uses many different ports in Finland, and is therefore able to offer cost-effective solutions for the industry. The company is a significant tank container operator in Finland, but relatively small in global terms. However, thanks to its international collaboration network, Moonway is able to offer its services globally.

The foodstuffs industry has traditionally been an important customer for Moonway, but the proportion of chemical transports increased during 2017.

Asia's share of Moonway's exports remained unchanged in 2017. One challenge has been getting sufficient import containers to Finland, to enable increased export traffic to Asia.

Container freight's share of global traffic has experienced steady growth. This looks set to continue, and Moonway intends to be part of this steady growth.



# INDUSTRIAL SERVICES

#### Adolf Lahti Yxpila — Kokkola, Pietarsaari, Kotka, Varkaus, Helsinki and Äänekoski

Adolf Lahti is a growing and multifaceted company in the machinery and industrial services sector, with a comprehensive range of machinery. The company offers expertise and modern equipment for most of the work involved in bulk handling, heavy internal transports, factory services, workshop services and maintenance. Adolf Lahti operates in the major industrialised areas and at the ports in Kokkola, Pietarsaari and Vuosaari, as well as in the forestry industry in Pietarsaari, Äänekoski, Varkaus and Kotka. During 2018, operations are being extended to the port of Tahkoluoto in Pori.

The company continued to develop positively during the year. Sales rose by 19%. Profitability was satisfactory, and the operational objectives were

achieved thanks to collaboration with existing and new customers, as well as with sister companies and major local industries in Kokkola, Pietarsaari, Äänekoski and Kotka. The collaboration with the forestry industry in connection with planning and handling of timber raw material flows succeeded particularly well.

During 2018, operations are expected to continue to grow. A modern workshop for servicing and repairing heavy machinery is being set up in Pietarsaari and will be operational at the beginning of 2018. The objective is to extend Adolf Lahti's comprehensive services to new markets.

# KWH INVEST 30





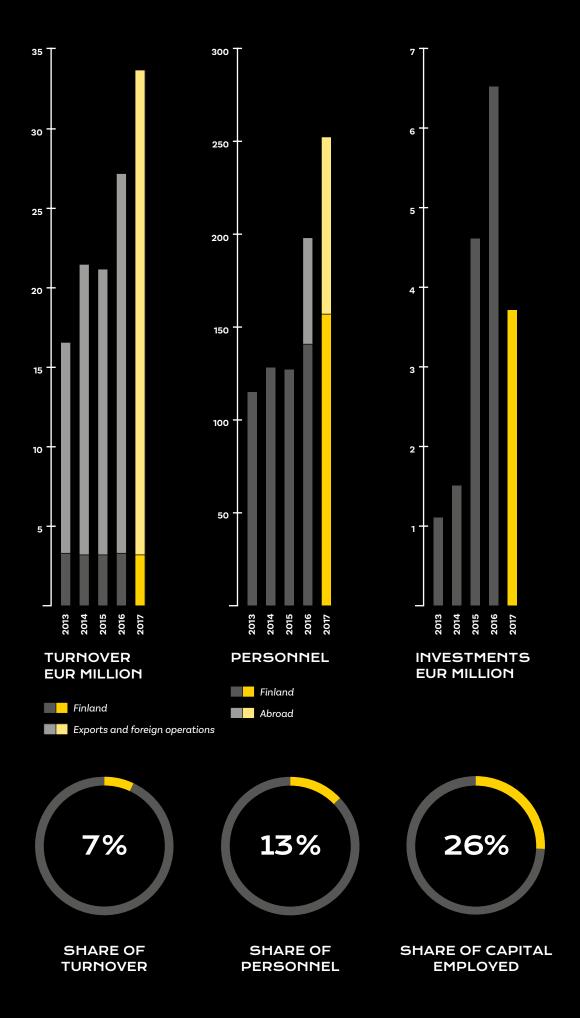
The KWH Invest business group consists of a business unit, Prevex, shareholdings in associates and the management of industrial premises, which are leased to external partners on long leases.

ONE OF THE LARGEST PRODUCERS OF WATER TRAPS IN THE WORLD

THE WORLD'S MOST EFFECTIVE WATER TRAP

A CLOSE RELATIONSHIP WITH OUR CUSTOMERS

| KWH INVEST, PREVEX                | 2017 | 2016 | 2015 | 2014 | 2013 |
|-----------------------------------|------|------|------|------|------|
| Turnover, EUR million             | 33.7 | 27.1 | 21.0 | 21.4 | 16.5 |
| Change, %                         | 24.7 | 29   | -2   | 30   | -12  |
| Exports and foreign operations, % | 90   | 88   | 85   | 85   | 80   |
| Share of group turnover, %        | 7    | 7    | 5    | 5    | 5    |
| Investments, EUR million          | 3.7  | 6.5  | 4.6  | 1.5  | 1.1  |
| Personnel                         | 252  | 198  | 127  | 128  | 115  |





revex produces the world's most effective and space-saving water traps for both sinks and washbasins. Our water traps come pre-assembled and offer a variety of installation options thanks to their unique telescopic design. Our product development and design process combines the customers' requirements with costeffective production methods.

Over the last calendar year, to meet the needs of the market, our investment has included two new packing lines for water trap products. This has enabled us to supply functional and affordable products with a goal to produce a range of packaging styles for both industrial and consumer markets.

We are one of the largest producers of water traps in the world. The KWH Group became a part-owner of Prevex in 1985. Since 2003, the Company has been a wholly-owned subsidiary of the Group.

#### Collaboration and product renewal are the keys

We have actively and successfully developed a close working relationship with several major players and have earned an excellent reputation as the most reliable and innovative supplier in the water trap sector. As a result, we have achieved the position as market leader in this product sector in the Nordic Region. An important and natural part of our operation is our close collaboration with our customers with whom we jointly develop new and innovative products. This approach is backed by constant efforts to introduce innovative solutions and product improvements.





#### POZNAŃ, POLAND

#### UUSIKAARLEPYY, FINLAND



We are deeply committed to protecting the environment by continuously working to reduce the environmental impact of our production. Both starting points and goals are firmly rooted in our quality and environment policies. Our production lines are highly automated, and we have an efficient production infrastructure.

Our sales organisation was further strengthened throughout the year. We are now represented in the majority of the European markets and our investment strengthening the sales organisation is expected to generate more growth over the next few years.

#### **New product groups**

We have expanded our product range with complete concealed cistern toilet flushing systems and design floor drains for showers and wet areas. In addition, we are now able to offer standard pipe fittings for indoor drains. Integrating these products into our sales network is a high priority.

We have also strengthened our product development organisation since we are strongly focused on renewing our product range. This renewal has been made possible through acquisition of Winkiel Sp.z.o.o., which is based in Poznan, Poland, where the new products are produced and supplied. Winkiel Sp.z.o.o.'s water trap production and product models are a major focus; a revision of the product range is currently being carried out.

### Encouraging outlook — continued growth

The prospects for the future are good, we will continue to invest in expanding production and updating equipment. We are currently in an exciting phase where growth is tangible and, thanks to our production in Poland, we are considerably closer to our customers in Europe. Our new products will also generate growth, despite continuing fierce competition.



## UPONOR INFRA

n 1 July 2013, Uponor Infra Oy began trading, with the merger of the infrastructure solution business units of the KWH Group and Uponor Oyj. Uponor is Uponor Infra Oy's majority shareholder (55.3%), and Uponor Infra Oy is consolidated in Uponor as the Infrastructure segment. The KWH Group owns 44.7% of the shares.

From 2013-2016, the Company went through a major restructuring process with the aim of generating significant synergy and integration effects. The anticipated goals were reached.

The general economic situation has affected demand in Uponor Infra's most important markets. Overall demand in the main markets is expected to be stable.

The Company's sales amounted to EUR 323.4 (287.9) million. Profitability improved compared with previous years, reaching a satisfactory level.

# CONSOLIDATED INCOME STATEMENT

| EUR 1,000   | JAN. 1—DEC. 31,<br>2017 | JAN. 1—DEC. 31,<br>2016 |
|---|-------------------------|-------------------------|
| TURNOVER  | 464,967                 | 394,716                 |
| Other operating income  | 2,411                   | 1,880                   |
| Increase (+) / decrease (-) in inventories of finished goods and work in progress | 976                     | -1,772                  |
| Production for own use  | 3,097                   | 2,300                   |
| Materials and services  | -198,845                | -160,193                |
| Personnel expenses  | -113,775                | -98,679                 |
| Depreciation and impairment   | -24,976                 | -23,981                 |
| Other operating expenses  | -75,841                 | -65,897                 |
| Share of loss in associate  | 4,949                   | -314                    |
| OPERATING PROFIT  | 62,963                  | 48,061                  |
| Financial income  | 309                     | 2,435                   |
| Financial expenses  | -3,849                  | -3,501                  |
| PROFIT BEFORE TAXES   | 59,423                  | 46,994                  |
| Income tax expense  | -11,483                 | -10,685                 |
| PROFIT FOR THE FINANCIAL YEAR   | 47,940                  | 36,310                  |
| Attributable to:  |                         |                         |
| Equity holders of the parent company  | 47,944                  | 36,312                  |
| Non-controlling interest  | -4                      | -3                      |
| PROFIT FOR THE FINANCIAL YEAR   | 47,940                  | 36,310                  |
| STATEMENT OF COMPREHENSIVE INCOME   |                         |                         |
| PROFIT FOR THE FINANCIAL YEAR   | 47,940                  | 36,310                  |
| Items that may be reclassified to income statement:                               |                         |                         |
| Share of other comprehensive income in associates                                 |                         |                         |
| - net total comprehensive income  | -342                    | 155                     |
| Profits/losses from financial assets available-for-sale                           |                         |                         |
| - net profits/losses  | -11                     | 0                       |
| - transferred to profit and loss  | -31                     | 0                       |
| Cash flow hedges  | 0.545                   | 0.41                    |
| - net profits/losses  | 2,547                   | 941                     |
| - transferred to profit and loss  Translation differences                         | -612                    | -263                    |
| - translation differences for the financial year                                  | -222                    | -257                    |
| OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR, NET OF TAX                     | 1,329                   | 576                     |
| TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR                                 | 49,269                  | 36,886                  |
| Attributable to:  |                         |                         |
| Equity holders of the parent company  | 49,273                  | 36,889                  |
| Non-controlling interest  | -4                      | -3                      |
| TOTAL COMPREHENSIVE INCOME<br>FOR THE FINANCIAL YEAR                              | 49,269                  | 36,886                  |

### CONSOLIDATED BALANCE SHEET

| ASSETS EUR 1,000                    | DEC. 31, 2017 | DEC. 31, 2016 |
|-------------------------------------|---------------|---------------|
| NON-CURRENT ASSETS                  |               |               |
| Intangible assets                   | 11,971        | 10,108        |
| Goodwill                            | 9,996         | 2,375         |
| Tangible assets                     | 219,441       | 201,322       |
| Investment property                 | 1,267         | 1,327         |
| Investments in associates           | 77,522        | 72,915        |
| Financial assets available-for-sale | 1,748         | 2,059         |
| Other financial assets              | 435           | 70            |
| Deferred tax assets                 | 638           | 600           |
|                                     | 323,018       | 290,776       |
| CURRENT ASSETS                      |               |               |
| Inventories                         | 50,191        | 46,031        |
| Trade and other receivables         | 71,974        | 57,031        |
| Income tax receivables              | 961           | 271           |
| Cash and cash equivalents           | 95,189        | 94,857        |
|                                     | 218,315       | 198,191       |
|                                     | 541,333       | 488,966       |

| EQUITY AND LIABILITIES EUR 1,000 | 31.12.2017 | 31.12.2016 |
|----------------------------------|------------|------------|
| EQUITY                           |            |            |
| Share capital                    | 3,756      | 3,756      |
| Share premium reserve            | 7,931      | 7,931      |
| Reserve fund                     | 124        | 124        |
| Translation differences          | 154        | 377        |
| Fair value reserve               | 1437       | -457       |
| Retained earnings                | 425,234    | 384,996    |
| NON-CONTROLLING INTEREST         | 185        | 188        |
| EQUITY                           | 438,820    | 396,915    |
| NON-CURRENT LIABILITIES          |            |            |
| Provisions                       | 2,244      | 1,725      |
| Deferred tax liabilities         | 13,805     | 13,182     |
| Interest bearing liabilities     | 123        | 199        |
| Finance lease liabilities        | 6,748      | 7,378      |
| Trade and other payables         | 1,400      | 150        |
|                                  | 24,320     | 22,634     |
| CURRENT LIABILITIES              |            |            |
| Interest-bearing liabilities     | 11,271     | 13,293     |
| Finance lease liabilities        | 689        | 619        |
| Trade and other payables         | 62,152     | 53,911     |
| Income tax liabilities           | 4,081      | 1,594      |
|                                  | 78,193     | 69,417     |
|                                  | 541,333    | 488,966    |

## BOARD OF DIRECTORS



#### Left to right:

#### Christian Höglund

M Sc (Econ) Board Member since 2017

#### Caj-Anders Skog

M Sc (Econ) Board Member since 2016

#### Sofia Kohtala

Hotel and Restaurant Manager Board Member since 2014

#### Henrik Höglund

B Sc (Econ) Chairman since 1998 Board Member since 1974

#### Johan Heikfolk

LL.M. Secretary of the Board since 2017

#### Peter Höglund

B A Board Member since 1973 Chairman 1988-1997

#### Ola Tidström

M Sc (Econ) Vice Chairman since 1993 Board Member since 1975

#### Janneke Von Wendt

MSc (Econ) Board Member since 2016



## GROUP MANAGEMEN

#### GROUP MANAGEMENT

#### **Kjell Antus**

M Sc (Econ) Group President, Head of Division, KWH Invest Employed since 1989

#### Hannu Uusi-Pohjola

Engineer Head of Division, KWH Logistics Employed since 2003

#### Johan Heikfolk

LL.M. General Counsel Employed since 2017

#### Carl-Magnus Tidström

M Sc (Econ) Head of Administration and Finance Employed since 1997

#### Mikael Lillvik

Engineer CEO, Prevex Employed since 2002

#### Stefan Sjöberg

M Sc (Econ) Head of Division, Mirka Employed since 2011

### STATUTORY AUDITORS

#### **Kjell Berts**

M Sc (Econ), APA Ernst & Young Oy

#### **Bengt Nyholm**

M Sc (Econ), APA Ernst & Young Oy

#### DEPUTY AUDITORS

#### **Anders Svennas**

M Sc (Econ), APA Ernst & Young Oy

#### Kristian Berg

M Sc (Econ), APA Ernst & Young Oy

#### SUPERVISORY AUDITOR

Ernst & Young Oy



## T, AUDITORS

#### Left to right:

Kjell Antus Hannu Uusi-Pohjola Johan Heikfolk Carl-Magnus Tidström Mikael Lillvik Stefan Sjöberg



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#### Mirka Belgium Logistics NV, Belgium

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#### Mirka France Sarl, France

www.mirka.fr

#### Mirka GmbH, Germany

www.mirka.de

#### Mirka India Pvt Ltd, India

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www.mirka.it

#### Mirka Mexicana S.A. de C.V., Mexico

www.mirka.com.mx

#### Mirka Middle East FZCO,

United Arab Emirates

www.mirka.com/ar-AE/ae

#### Mirka Rus LLC, Russia

www.mirka.ru

#### Mirka Scandinavia AB, Sweden

www.mirka.se

#### Mirka Trading Shanghai Co., Ltd, China

www.mirka.com.cn

#### Mirka Turkey Zimpara Ltd Şirketi, Turkey

www.mirka.com.tr

#### Mirka (UK) Ltd, United Kingdom

www.mirka.co.uk

#### Mirka USA Inc., USA

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#### Oy Blomberg Stevedoring Ab

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#### Oy Moonway Ab

www.moonway.fi

#### Oy M. Rauanheimo Ab

www.rauanheimo.com

#### Stevena Oy

www.stevena.fi

#### Oy Otto Rodén Ab

www.rodenshipping.fi

#### A. Jalander Oy

www.jalander.com

#### Vaasa Stevedoring Oy

www.vaasastevedoring.fi

#### KWH Freeze Ltd

www.kwhfreeze.fi

#### **KWH Invest**

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#### Oy Prevex Ab

FI-66900 Uusikaarlepyy, Finland Tel. +358 6 781 8000 www.prevex.com

#### Winkiel Sp. z o.o., Poland

www.winkiel.pl



The KWH Annual Report 2017 consists of an Annual Review and a Financial Report.

The Annual Review gives a picture of the Group and its Business Operations 2017 and contains the Consolidated Income Statement and the Consolidated Balance Sheet. The Annual Review is also available for download under www.kwhgroup.com. The Annual Review is available in English, Finnish and Swedish.

The Financial Report contains the financial statements including notes and can be ordered from KWH Group Ltd by e-mail info@kwhgroup.com. The Financial Report is available in Swedish.

#### www.kwhgroup.com

Layout: Advertising Agency Oddmob

Portraits: Katja Lösönen

